



**EVERGEN**  
Infrastructure Corp.

**INVESTOR PRESENTATION**  
**OCTOBER 2021**  
TSXV: EVGN

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This presentation makes reference to certain non-IFRS financial measures such as "working capital", "EBITDA", "Adjusted EBITDA" and "operating profit". The Company believes that these measures, together with measures determined in accordance with IFRS, provide investors with an improved ability to evaluate the underlying performance of the Company. Non-IFRS measures do not have any standardized meaning prescribed under IFRS, and therefore they may not be comparable to similar measures employed by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of the Company's results of operations from management's perspective. Accordingly, these measures should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

Certain totals, subtotals and percentages may not reconcile due to rounding.

# INTRODUCTION TO EVERGEN

## Canada's Renewable Natural Gas Platform

### WHAT WE DO

EverGen acquires, develops, owns and operates **Renewable Natural Gas (RNG)** projects using a platform approach to reliably build sustainable infrastructure to supply the North American gas grid with clean energy

1

#### Long-term Renewable Offtake Contracts with De-Risked Recurring Revenue Streams

- Revenue of ~\$5M for 1H of 2021, EBITDA positive, with strong growth projected
- Recent acquisitions, expansion projects and future pipeline projects are consistent with this model

2

#### Opportunities for Sustainable Investing in Rapidly Growing Canadian RNG Market

- North American gas utilities targeting 5-15% of renewables by volume compared to less than 1% today

3

#### Strong Pipeline of Canadian RNG Acquisitions and Projects

- Conversions, optimization and new projects, with vertical integration opportunities

# WHERE WE ARE TODAY

**Canadian based** renewable infrastructure developer, owner and operator  
Currently creating a cluster of renewable natural gas facilities to leverage both the **attractive organic feedstock tip fees** and long-term **RNG pricing** available in British Columbia.



Pursuing similar clusters in Alberta, Ontario and Quebec to leverage the **market advantages in these regions**

3

Owned and operated RNG and/or organic processing facilities



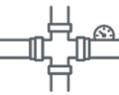
6

Identified near-term development projects with potential to generate material EBITDA growth



16

\$ billion in potential contracted revenues from FortisBC's program



230

GJ/day production of RNG



10

TJ/day production of RNG within the total development pipeline



# OPERATING PORTFOLIO

ASSET	Net Zero Waste Abbotsford ("NZWA")	Fraser Valley Biogas ("FVB")	Sea to Sky Soils ("SSS")
OVERVIEW	 <p data-bbox="376 699 782 799"><b>Operational Organics Processing Facility &amp; RNG Expansion Project</b></p>	 <p data-bbox="917 699 1304 799"><b>Operational RNG Facility &amp; Expansion Project</b></p>	 <p data-bbox="1458 699 1845 799"><b>Operational Organics Processing Facility &amp; RNG Expansion Project</b></p>
STATUS	<ul data-bbox="318 842 772 1035" style="list-style-type: none"> <li>• Existing municipal organic waste processing facility</li> <li>• Brownfield RNG expansion</li> <li>• Development in Progress</li> <li>★ <a href="#">Conditional FortisBC Offtake Secured</a></li> </ul>	<ul data-bbox="859 842 1352 1035" style="list-style-type: none"> <li>★ <a href="#">Existing FortisBC Offtake (10 year history)</a></li> <li>• 230 GJ/day average in 2020</li> <li>• Processes farm (&amp; non-farm) organic waste to energy</li> <li>• RNG expansion in development</li> </ul>	<ul data-bbox="1400 842 1816 1035" style="list-style-type: none"> <li>• Existing municipal organic waste processing facility</li> <li>• Future RNG development project</li> <li>• Feedstock source</li> </ul>
SUMMARY	<p data-bbox="318 1078 792 1299">Planned construction and operation of an AD facility to be located at the existing site. Increasing permitted tonnage to support RNG operations at this location and other operations</p>	<p data-bbox="859 1078 1333 1235">Planned expansion of the facility and RNG production capacity in conjunction with re-contracting of the <a href="#">existing offtake agreement with FortisBC</a></p>	<p data-bbox="1400 1078 1893 1299">Expansion in capacity to process up to 60,000 tonnes of organic waste which is intended to serve as a source of feedstock for existing and future RNG operations alongside near-term revenue</p>

# LEADERSHIP TEAM

Best-In-Class Management Team Aligned to Create Shareholder Value



**Chase Edgelow**  
CEO

- **15 years of private asset investment, financing and M&A expertise focused on the energy & infrastructure sectors**
- Spent over a decade at Macquarie Group: As an Associate Director in Canada & Australia, responsible for sourcing, evaluating and managing M&A opportunities and principal investments focused on energy & infrastructure projects and companies
- Professional engineering background involved in energy infrastructure capital projects



**Sean Mezei**  
COO

- **20+ years of experience in the RNG industry**
- Previous positions as President of Greenlane Biogas and as a Senior Manager at QuestAir and Dekany Consulting
- Involved in developing and executing over 60 global RNG project and was co-chairman of the American Biogas Council's RNG Working Group



**Jennifer Schilling**  
CFO

- **18 years of experience in financial and professional services**
- Previously served as President and CFO of Fresh Tracks Canada. Delivered strategic finance projects as a consultant in the UK and across Asia-Pacific in her roles with KPMG (Singapore) and with global retail banks, Standard Chartered Bank and Barclays Bank (U.K.). Trained as a chartered accountant with Deloitte (UK)



**Mischa Zajtmann**  
President

- **15+ years of professional experience in the natural resources and energy space**
- Experienced company builder as a partner at Kepis & Pope Financial Group, General Counsel at Red Eagle Mining Corporation, General Counsel at Oxygen Capital
- Corporate securities lawyer at Blake, Cassels & Graydon, focused on corporate securities transactions, including M&A and corporate finance

Board and leadership team drawing on experience from:



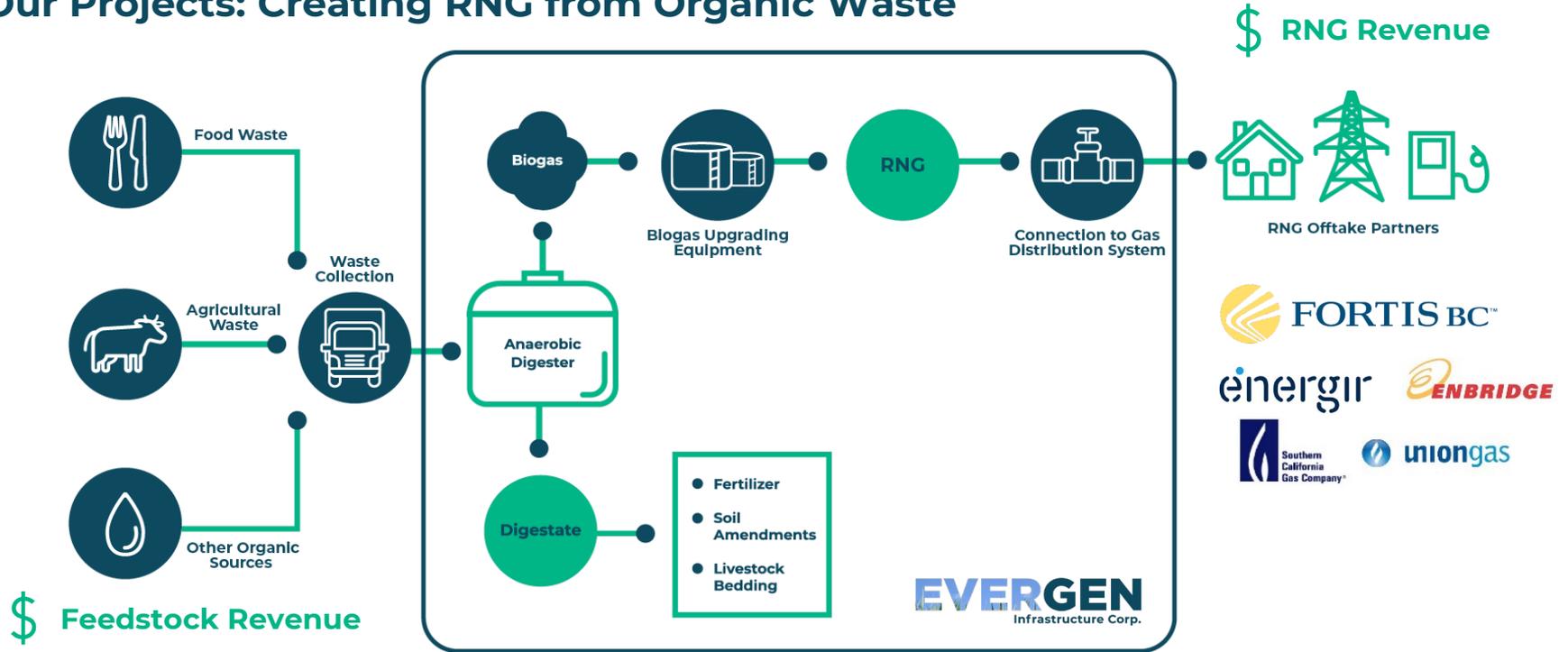
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# RNG INFRASTRUCTURE

## HOW IT WORKS

### Our Projects: Creating RNG from Organic Waste



Feedstock is supplied to the anaerobic digester which contains bacteria that breaks down organic matter in the absence of oxygen

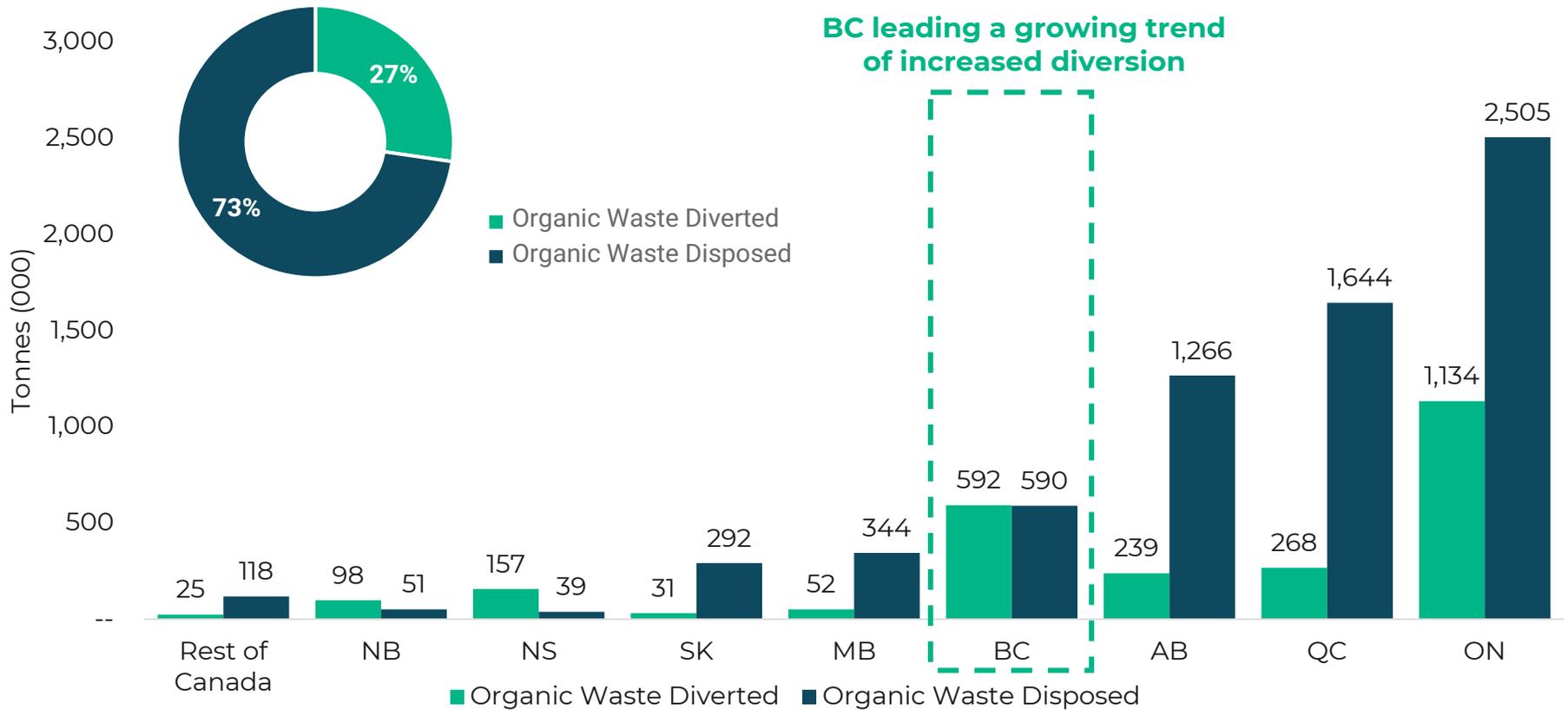
Following the reaction, the anaerobic digester produces biogas and digestate

Biogas is then upgraded to RNG (aka biomethane) for use in the gas grid

The digestate discharged provides solid and liquid end-products that can then be used in other applications

# GROWING FEEDSTOCK DIVERSION

Massive opportunity to help Canada reduce emissions and divert organic waste from landfills



Source: 2020 Environment and Climate Change Canada: National Waste Characterization Report – The Composition of Canadian Residual Municipal Solid Waste; Data as of 2016

# CANADIAN RNG ADVANTAGES



## Favorable offtakes, risk-adjusted economics & growth potential

Canadian gas utilities are leading North America into a low carbon future (30BY30) with RNG as a transition fuel

### RNG Offtake



Long-term and/or take-or-pay style contracts at fixed price with a single counterparty (i.e. FortisBC)

### Feedstock



Strong market for organic waste streams driven by regulation (landfill bans, etc) provides for increasing tipping fees which bolster project economics

### Competitive Landscape



Limited number of market participants, size of projects unlikely to attract large players without a platform

### Regulatory Environment



Federal & Provincial support for RNG projects continuing to gain momentum

### Risk / Return Profile



Projects typically have infrastructure-like risk, with >15% project IRR's

### Growth Potential



Brown-field developments or acquisitions of quality projects available

# SUPPORT FROM UTILITIES

RNG will see significant growth with many major utilities seeking to have RNG comprise a large portion of their volume by 2030

UTILITY FIRM	EXAMPLE CONTRACT TERMS
	Term: Up to 20 Years
	Pricing: Fixed price up to C\$30 per GJ
	Amount: Largest single contract in excess of 2,500 GJ/day
	
	

Source: Internal research, Fortis Inc, Government of Canada, Enirgir, NW Natural, SoCalGas, Enbridge

# OUR PIPELINE

EverGen is advancing several projects, partnerships and acquisitions to support future growth

Project ID	# Projects	RNG Output (GJ / Year)	Expected Completion (Year)	Status
Expansion / Optimization of Existing Projects	2	340,000	2022	Pending FID
Project Under LOI	1	150,000	2023	LOI
Projects Under Evaluation	3	540,000	2023/2024	Under Evaluation
<b>Subtotal: Expansion of Existing and Pipeline</b>	<b>6</b>	<b>1,030,000</b>		
<b>Other Identified Projects</b>	<b>14</b>	<b>2,625,000</b>		<b>Initial Review</b>
<b>Total: Project Pipeline</b>		<b>3,655,000</b>		

Note: EverGen makes no representation of the certainty of any of the above projects, but we would expect to be successful in a number of these projects based on our systematic approach and initial review of the projects as well as our discussions on potential acquisitions

Target RNG Project Attributes	
<b>Offtake</b>	Long-term / take-or-pay style contracts
<b>Feedstock</b>	Tipping fee-based / contracted feedstock (minimize pure merchant risk or costly feedstocks)
<b>Technology</b>	Proven technology with multiple existing installations (with full guarantees)  Avoid "first / second of its' kind" risk
<b>Expected Returns</b>	Project level IRR: 15%+ Equity IRR: 25%+ (conservative leverage ~50%)
<b>Additional Info</b>	Preference for brown-field developments or acquisitions with existing EBITDA

# MILESTONES & CATALYSTS



## Milestones Attained

- ✓ Dec 2020 Raised ~\$30m (Private)
- ✓ Jan 2021 Acquisition of NZWA & SSS
- ✓ Mar 2021 Raised ~\$8m (Private)
- ✓ April 2021 Acquisition of FVB
- ✓ April 2021 Executed NZWA 20 year Offtake Agreement with FortisBC
- ✓ Aug 2021 IPO EVGN.V Raised \$20m

## Short-term Goals (FY 2021)

- Regulatory acceptance of our 20 year FortisBC offtake agreement (NZWA)
- Optimization of RNG production @ FVB
- Improving operations @ our existing (3) RNG & organics processing facilities
- Secure additional feedstock contracts
- Detailed engineering completion & long lead equipment orders

## Medium-term Goals (Q1 / Q2 2022)

- Negotiation of new long-term new offtake (FVB)
- Project financing & debt capacity review
- FID on initial Expansion Projects (NZWA & FVB)
- Grant funding applications
- Begin construction of Expansion Projects
- Acquisition/development of focus pipeline projects

# DELIVERING ON ESG VALUES

## Environmental



- Recycles waste products, reducing GHG emissions and produces renewable energy which will replace higher-carbon electric sources

## Social



- EverGen operates as a community-focused business, receiving and recycling organic waste from local municipalities and businesses. EverGen is focused on partnering with First Nations communities who host its operations and provide a vital workforce.

## Governance



- Committed to strong governance practices in its current operations and in planned growth and development of RNG.

EverGen is dedicated to developing a sustainable business platform in collaboration with stakeholders, communities, First Nations, employees and contractors, customers and investors and through responsible development, disciplined asset management, financial strength and resiliency and the capacity to operate and grow sustainably.

# SHARE INFORMATION

# EVGN

TSX Venture Exchange

Shares Outstanding<sup>(1)</sup>: **13.4 M**

Market Cap<sup>(2)</sup>: **\$59 M**

Cash Position<sup>(3)</sup>: **~\$20 M**

Management Ownership<sup>(4)</sup>: **10%**



Capital  
Markets

**CLARUS**  
SECURITIES INC.

**ECHOLON**  
WEALTH PARTNERS

Average Analyst Target Price\*: **\$10.00**

\*Target price average based on initiating coverage reports from RBC, Desjardins, Echelon, Clarus. EverGen does not independently guarantee or confirm analyst targets, which are subject to the assumptions and risks set out in the applicable reports 1. Common shares outstanding as of 26-July-2021 2. Market Capitalization based on share price as at 4-Oct-2021 of \$4.40. 3. Cash Position equal to available funds as disclosed in Final Prospectus as at 26-July-2021 4. Management & Board ownership ~16%

# COMPARABLES

Company	Ticker	Price	Mkt cap (\$m)	Div yld (%)	EV (\$m)	EBITDA (\$m)			EV/EBITDA (x)			Growth vs 2021 (%)		
		Oct-4 (\$)				Currency	2021E	2022E	2023E	2021E	2022E	2023E	2022E	2023E
<b>Evergen Infrastructure Corp.</b>	<b>EVGN</b>	<b>4.40</b>	<b>C\$</b>	<b>64</b>	<b>-</b>	<b>50</b>	<b>2.9</b>	<b>3.1</b>	<b>12.6</b>	<b>17.2</b>	<b>16.4</b>	<b>4.0</b>	<b>5</b>	<b>311</b>
<b>RNG-related peers</b>														
Aemetis, Inc.	AMTX	16.72	US\$	530	-	742	-5	26	117	NM	28.0	6.4	NM	341
Anaergia Inc.	ANRG	21.33	C\$	519	-	1,319	9	53	94	142.2	24.8	14.1	474	76
Archaea Energy Inc.	LFG	18.60	US\$	983	-	547	60	140	241	28.6	12.3	7.1	133	72
Clean Energy Fuels Corp.	CLNE	8.18	US\$	1,824	-	1,525	61	64	103	25.1	23.8	14.9	5	60
Green Impact Partners Inc.	GIP	7.40	C\$	150	-	111	6	15	36	18.3	7.6	3.1	140	149
Greenlane Renewables Inc.	GRN	1.25	C\$	178	-	144	2	5	10	95.1	28.7	14.4	232	99
Montauk Renewables Inc.	MNTK	11.87	US\$	1,704	-	1,719	35	55	95	49.1	31.3	18.1	57	73
<b>Average</b>										<b>59.7</b>	<b>22.3</b>	<b>11.1</b>	<b>174</b>	<b>124</b>
<b>IPPs</b>														
Algonquin Power & Utilities Corp.	AQN	14.85	US\$	9,590	4.4	17,994	1,073	1,392	NA	16.4	12.6	NA	30	NA
Brookfield Renewable Partners L.P. <sup>1</sup>	BEP.UN	45.57	C\$	32,998	3.0	40,154	1,585	1,698	NA	23.6	22.0	NA	7	NA
Boralex Inc.	BLX	36.18	C\$	3,968	1.7	7,530	535	561	NA	13.6	13.0	NA	5	NA
Innergex Renewable Energy Inc.	INE	19.66	C\$	3,747	3.7	9,570	580	673	NA	16.5	14.2	NA	16	NA
Northland Power Inc.	NPI	39.35	C\$	9,368	2.9	14,771	1,131	1,273	NA	13.7	12.2	NA	13	NA
TransAlta Renewables Inc.	RNW	18.90	C\$	5,277	4.8	6,554	496	495	NA	12.8	12.8	NA	-	NA
<b>Average</b>					<b>3.6</b>					<b>16.1</b>	<b>14.5</b>		<b>12</b>	

<sup>1</sup> Estimates and EV are in US dollars

Source: Desjardins Capital Markets, FactSet

as at 4 October 2021

# REASONS TO INVEST IN EVERGEN

1

## Long-term Renewable Offtake Contracts with De-Risked Recurring Revenue Streams

- Revenue of ~\$5M for 1H of 2021, EBITDA positive, with strong growth projected
- Recent acquisitions, expansion projects and future pipeline projects are consistent with this model

2

## Opportunities for Sustainable Investing in Rapidly Growing Canadian RNG Market

- North American gas utilities targeting 5-15% of renewables by volume compared to less than 1% today

3

## Strong Pipeline of Canadian RNG Acquisitions and Projects

- Conversions, optimization and new projects, with vertical integration opportunities

The background of the slide features a semi-transparent teal overlay over a photograph. The photograph shows a dense forest of evergreen trees on a hillside in the upper half. In the lower half, there are several large, curved, corrugated metal structures, likely part of an industrial or agricultural facility. The overall color palette is dominated by various shades of teal and green.

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# APPENDIX

# EVERGEN HIGHLIGHTS

## LARGE FRAGMENTED MARKET OPPORTUNITY

- | North American gas **utilities targeting 5-15% of renewables** by volume compared to less than 1% today
- | FortisBC goal of 15% RNG by 2030 presents a potential **\$16B opportunity** over life of the program

## LOW RISK CONTRACTED MODEL

- | **Long-term contracts** for RNG offtake and feedstock provide **stable low-risk cash flows**
- | Recent acquisitions and future pipeline projects are consistent with this model

## ROBUST GROWTH PIPELINE

- | Strong pipeline of **RNG expansion** projects and **acquisitions** including conversions, optimization and new projects, with **vertical integration opportunities**

## ATTRACTIVE INVESTMENT OPPORTUNITY

- | Access to a fast growing platform with **significant, predictable returns**
- | Access **to low cost funding** in the form of grants and borrowing to support EBITDA growth and capital development costs

## EXPERIENCED MANAGEMENT TEAM

- | Expertise across all critical elements required for **disciplined RNG infrastructure development** including acquisitions, project management, operations, technology, waste management, financing & platform growth in Canada

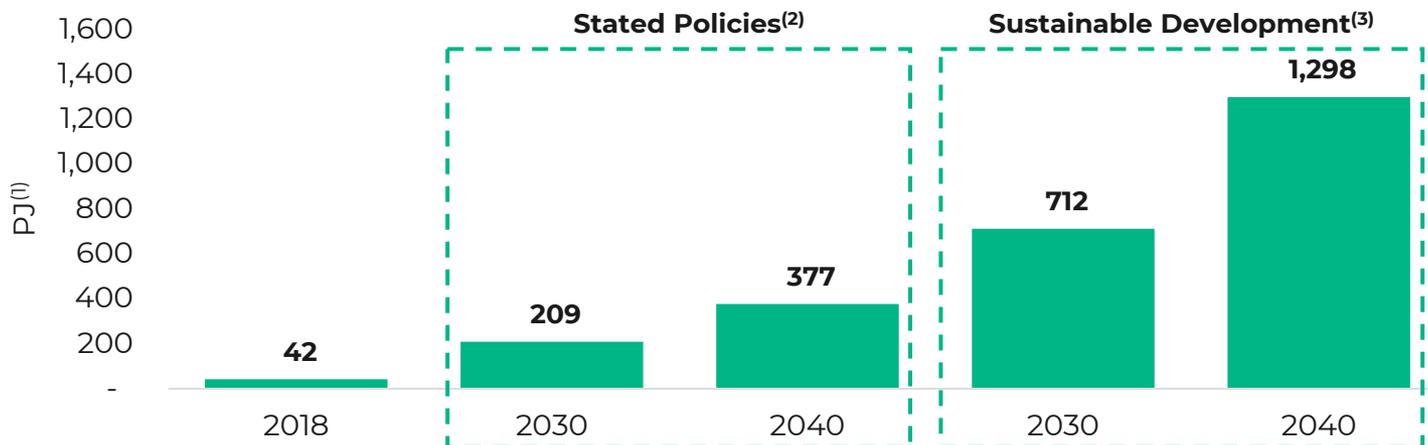
## SUSTAINABILITY BENEFITS

- | **Significant opportunity** for emissions reduction through an increasing amount of landfills with **gas capture systems**
- | Other large sources of Canadian waste could be used for material **GHG reduction**

# RNG MARKET OPPORTUNITY

<p><b>SUSTAINABILITY</b></p>	<p>RNG is a <b>more cost-effective</b> means of decarbonizing energy usage than further electrification</p>	
<p><b>RE-IMAGINING WASTE</b></p>	<p>Organic waste provides a <b>low cost reliable feedstock</b> and reduces a growing problem in the <b>local communities</b> in which we operate</p>	
<p><b>EXISTING INFRASTRUCTURE</b></p>	<p><b>Proven delivery pipelines</b> with access to our key customers via the existing natural gas infrastructure. No transition for customers</p>	
<p><b>GROWING MARKET</b></p>	<p>RNG consumption is expected to increase from 42 PJ in 2018 to 377 PJ in 2040, a <b>CAGR of ~10%</b></p>	

**NORTH AMERICAN  
OUTLOOK FOR  
GLOBAL  
BIOMETHANE  
CONSUMPTION**



1) 1 PJ (Petajoules) = 1,000,000 GJ (Gigajoules)

2) Stated policies provides an indication of where today's policy ambitions

3) Our plan, including national policy announcements and pledges

Source: International Energy Agency: Outlook for biogas and biomethane

3) Sustainable Development represents heightened goal to tackle climate change, improve air quality and provide access to modern energy

# SUSTAINABILITY **IMPACT OF RNG**

Emissions from organics can be used to produce RNG and remove GHGs



## Landfill Capture

Landfills in Canada generate approximately **30.0MT** of **eCO<sub>2</sub>** annually

**Significant opportunity** for emissions reduction through an increasing amount of landfills with **gas capture systems**



## Food Waste

Potential to reduce around **1.4MT of eCO<sub>2</sub>** through diverting ~50% of Canadian food waste



## Agricultural Waste (Manure and Crop Residuals)

Potential to reduce approximately **13.0MT of eCO<sub>2</sub>** annually from Canadian agricultural manure and crop waste



## Wastewater Treatment

Potential to reduce approximately **2.8MT of eCO<sub>2</sub>** annually by capturing additional biogas in Canadian wastewater treatment facilities

## Canadian Gas Association Targets



**5%** RNG by 2025

**10%** by 2030

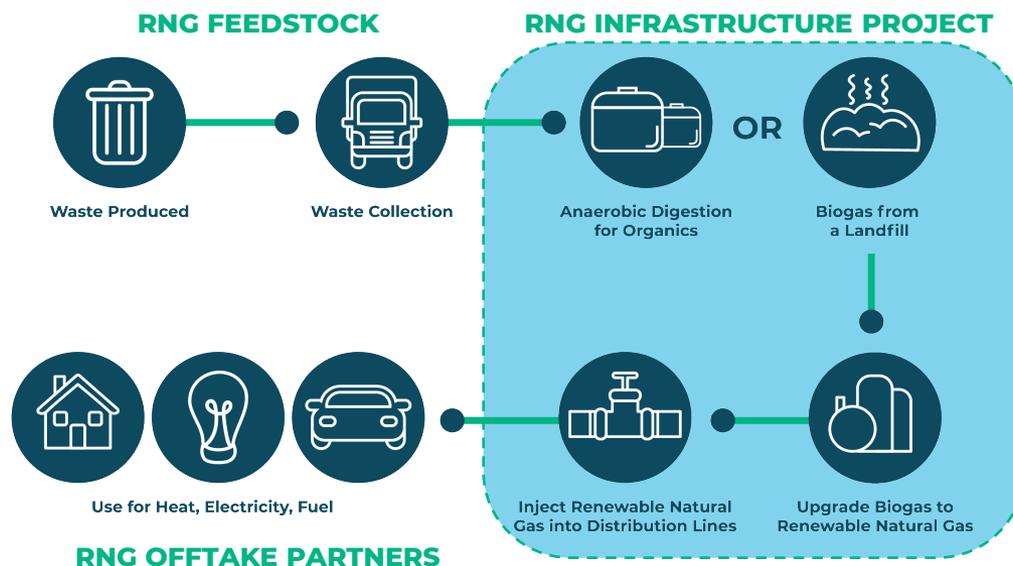
Increased RNG content would result in **14.0MT** emission reductions per year **by 2030**

# DIFFERENTIATED BUSINESS MODEL

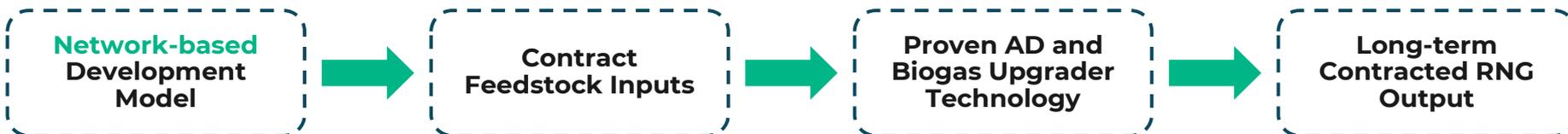
## OWNING & OPTIMIZING THE VALUE CHAIN

### Infrastructure approach:

- Securing long term contracts with respect to its feedstock inputs (long-term municipal contracts) as well as RNG outputs (FortisBC offtake)
- Proven AD technology which is commonly used in the European market
- Executing on a development model through a network of strategic partnerships and committed stakeholders



### Risk Minimization on a Fully-Integrated Basis



# GROWTH PLANS

## CONSOLIDATION OF A FRAGMENTED RNG SECTOR

**Our Value Proposition:** Sophisticated infrastructure partner providing capital, execution and long-term operational expertise to existing asset owners and project developers, municipalities and offtakers (i.e. FortisBC)



### PORTFOLIO APPROACH

*Aggregating a diverse suite of RNG projects:*

#### ■ **Aerobic Digestion / Organics**

Compost conversion

Greenfield circular economy projects

Integrated commercial projects

Agricultural Projects (dairy and feedlot)

#### ■ **Landfill Gas Projects**

#### ■ **Municipal Wastewater Treatment Plants**



### MULTI-PRONGED TARGETS

*Secure a pipeline of de-risked projects*

#### ■ **RNG Optimization Projects**

Improve existing facilities

#### ■ **RNG Conversion Projects (brownfield)**

Existing organic waste processing

Existing biogas to power projects

#### ■ **New RNG Infrastructure (greenfield)**

Revive stalled development projects



### CASH-FLOW FOCUS

*Early, accretive cash-flows*

■ Acquisition of cash flow generating assets, rounding out development profile

■ Accelerate development / optimization & early generation of working capital

**2021:** Initial portfolio & pipeline

**2023+:** Multiple operational RNG projects & organic platform growth

# EVERGEN PLATFORM





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